## Forward Work Plan – Progress Update:

|                                  | FWP Action   | Update  | RAG Rating | Further Action   |
|----------------------------------|--|---|------------|--|
| Pooling of<br>Investment Assets: | Manage the TUPE of staff to BCPP and implement<br>the new staffing structure for Pensions<br>Governance & Investments after Pooling.   | TUPE has passed with only one MBC staff<br>member to transition.<br>New staffing structure agreed and partially<br>implemented. | AMBER      | The new post have been advertised and<br>interviews held with staff from the previous<br>structure.<br>Advertisement of remaining posts to take<br>place.          |
|                                  | Assist the other partners of BCPP in the set-up of<br>the new FCA approved Investment Management<br>Company (BCPP) and begin the transfer of the<br>Fund's investment assets.  | BCPP now managing UK and Overseas Equities,<br>and building proposals for Fixed Income and<br>Alternatives.                     | COMPLETE   |  |
| Pension Fund<br>Governance:      | Implement the Asset/Liability Study, and set a plan for rebalancing the Fund's asset allocation to the new customised benchmark.   | ALS presented to the Committee and agreed in principal.   | GREEN      | Committee awaiting guidance from<br>Investment Advisors and some additional<br>training on some new asset classes before<br>adopting the new customised benchmark. |
|                                  | <ul> <li>Complete the remaining part of the review of the Fund's Governance Arrangements:</li> <li>Ensure the policies are in line with Regulations and the Pension Regulator's Code of Practise (Code 14).</li> <li>Develop a new training plan for Investment Panel/Pension Board Members.</li> <li>Implement new reporting processes after the review.</li> </ul> | Code 14 assessment attached to this report –<br>Appendix E.<br>Training plan and new reporting processes to<br>produce.         | AMBER      | Requirement for resources following the<br>staff consultation and implementation of<br>the new structure needed to begin the<br>training plan work.                |
| Pension<br>Investments:          | Complete the tender for Property Investment<br>Manager and Agent Services.   | Progress made to write the tender document.   | GREEN      | Looking to re-procure and bring a report to the next Committee meeting.  |
|                                  | Review the requirement for a Global Custodian,<br>and make arrangements for either an alternative<br>solution or re-procurement.   | Work underway to review legacy assets, and discuss with potential providers of a custody service.                               | GREEN      | Re-procurement of Global Custodian to be determined.   |
|                                  | Implement the asset allocation instructions from the Investment Panel.   | On-going.   | GREEN      |  |
|                                  | Monitor and report investment performance of the Fund, as measured against the Fund's customised benchmark.  | Investment performance report provided June Committee meeting.  | COMPLETE   |  |
|                                  | Review the requirement for the Shareholder<br>Governance provider and, if required, either   | All equities transitioned to pooled funds, so no voting requirement exists.   | COMPLETE   |  |

|                 | FWP Action                                     | Update   | RAG Rating | Further Action                               |
|-----------------|--|--|------------|--|
|                 | extend the contract for one year or allow the  | Shareholder voting contract expired September  |            |  |
|                 | contract to expire.                            | 2018.  |            |  |
| Pension         | Review of Employer Covenant Risk.              | Behind schedule, but Kier recruitment process  |            | Progress required to ensure this is in place |
| Administration: |  | underway to recruit to the new team managing   | AMBER      | in advance of the 2019 Actuarial Valuation.  |
|                 |  | the Fund's employer covenant risk.             |            |  |
|                 | Pension Customer Service Strategy.             | Behind schedule, but Kier recruitment process  |            | Progress required to ensure this is in place |
|                 |  | underway to recruit to teams managing the      | AMBER      | in advance of the 2019 Actuarial Valuation.  |
|                 |  | Fund's web-site and employer liaison team.     |            |  |
| Funding:        | Carry out an Interim Actuarial Valuation.      | The Interim Valuation was reported at this     | COMPELTE   |  |
|                 |  | meeting earlier today.                         | COMPLETE   |  |
|                 | Prepare for the 2019 Actuarial Valuation.      | Meetings have been held with the actuary and   |            |  |
|                 |  | key stakeholders to discuss strategies for the |            |  |
|                 |  | 2019 Actuarial Valuation.                      | GREEN      |  |
|                 |  | Further funding update to be produced by the   |            |  |
|                 |  | Actuary.                                       |            |  |
|                 | A cash flow forecast, produced by the Actuary, | Cash flow forecast requested from the Actuary, |            |  |
|                 | and ahead of the 2019 Actuarial Valuation.     | as part of the management of the 2019          | GREEN      |  |
|                 |  | Actuarial Valuation.                           |            |  |
|                 | Review the GAD "Section 13" Report.            | The GAD Report is expected in the Autumn of    |            |  |
|                 |  | 2018. It will be reviewed and discussed and    | GREEN      |  |
|                 |  | GAD, and presented to the Committee.           |            |  |